



Lancashire Enterprise Partnership Limited

Private and Confidential: NO

Date: Tuesday, 8 December 2020

LEP - Programmes Update Report
(Appendices 'A' to 'M' refers)

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Executive Summary

This report provides the Lancashire Enterprise Partnership (LEP) Board with high level updates for each of the LEP programmes.

Recommendation

The Lancashire Enterprise Partnership (LEP) is asked to:

- (i) Note the contents of this report;
- (ii) Provide feedback in terms of changes / additional content for future reports; and
- (iii) Provide feedback on the proposed Dashboard.

Background and Advice

The purpose of this report is to provide Members of the Board with a single high-level programme report, including an update on each of the LEP programmes, with the aim to:

- Provide regular and consistent updates across all programmes, which can be used when Members are promoting / engaging / conducting LEP business.
- Recognise, appreciate and explore the synergies / linkages between programmes to allow a more holistic delivery model.
- Allow members to make individual programme decisions in the context of the complete portfolio of Programmes.
- Assurance of the Performance of individual programmes for which the LEP is accountable to government for.
- Identify any programme risks and agree remedial actions.

Programme Reports

Please find attached at Appendices A–K updates for each of the LEP programmes as detailed below:

- Boost – Lancashire Business Growth Hub
- City Deal



- Enterprise Zones X 4
- Getting Building Fund
- Growing Places
- Growth Deal
- Lancashire Skills and Employment Hub
- Social Value

Performance

At a previous meeting of LEP Board, Members provided feedback in terms of the content of future reports in respect to the following two areas:

Key Performance Indicators (KPIs)

At the last meeting of the Board, Members received a draft document of core KPIs. The document was intended to start the process for the identification of LEP KPIs, which would reflect the ambitions of the LEP, going beyond purely programme KPIs.

The review of KPIs will also include the development of a LEP Social Value Charter, of which the principles, objectives and measures will be embedded within programme management and reporting.

The next step in terms of finalising a set of core KPIs, is the completion of the KPI review of programmes, in consideration / context of the LEP Strategic Framework. An update will be provided to a future meeting of the LEP Board.

Dash Board

Members requested that the Programme Manager explore the potential to develop a combined programmes single dashboard of KPIs.

Please find attached at Appendix L a draft Dashboard which has been developed initially from Growth Deal Programme KPIs data, providing Members with the opportunity to provide feedback in terms of format, prior to the development into a single combined dashboard for all programmes, upon conclusion of the KPI review. Early findings of the review suggest the following KPIs, which reflect both the strategic direction and programme delivery, would be appropriate to include in the dashboard:

- £m Private / Public Sector Investment
- Geographical - Investment / Impact / Projects
- Strategic Alignment (Strategic Framework)
- Partner Engagement
- Outputs (Jobs, Housing, Learners, Infrastructure, Commercial / Learning floor space, Businesses Assisted)
- Social and Economic Value Impact £m
- Risk

Feedback is sought from Members to establish whether the draft dashboard format at Appendix L, together with the proposed KPIs headings as detailed above, reflect



Members aspirations in terms of the creation of a single combined programme dashboard.

KPI Performance - Actuals v Targets – as reported November 2020

The table below contains the combined current core KPIs for all the LEP programmes as sourced from the individual reports (Appendices A-K).

Key Performance Indicator - Programmes Combined	Actuals	Target	A v T %
Capital Funding Invested £m	£179.50	£273.00	66%
Private Sector Investment £m	£188	£431	44%
Other Investment £m	£261	£738	35%
Housing Units	6766	21320	32%
Jobs Created / Jobs Safeguarded / Apprentices	25,680	41,996	61%
Commercial floor space constructed or refurbished (sqm)	350,714	883,838	40%
New or Resurfaced Road (km)	5	5	100%
New or improved cycle ways (km)	19.75	28.1	70%
New or Improved Training learning facility (sqm)	42371	42557	100%
Additional Learners leading to qualification (up to L4)	10370	10787	96%
Enterprises or Businesses receiving support (SME)	4297	5970	72%
Specialist Equipment	19	113	17%
New products to Market	40	40	100%
Social and Economic Value Impact £m	£31.60	N/A	N/A

In respect to the above table please note:

- Growing Places and Warton EZ programmes – Whilst the programmes have reported 'actuals' which are included in the table above, they do not currently have targets to measure performance against.
- Lancashire Skills and Employment Hub programme - As a strategic unit, gathering local labour market intelligence to identify skills and employment priorities, the programme is not measured against the KPIs within the table above. Please refer to programme report for performance data. An outcome of the KPI review would be to establish if there are KPIs for this programme which should be included in the LEP KPI document.
- Double Counting - Some of the programmes cross cut, as such there is the potential for double counting of 'actuals' and 'targets', identified in red, when combining all programmes KPIs. For example the Growth Deal programme funds works at Samlesbury EZ, as such both the Growth Deal and Samlesbury EZ programmes are reporting the same 'targets' and 'actuals'. An exercise has been undertaken to remove the duplicates in the 'actuals', the same exercise needs to be completed for 'targets'.
- Reporting Period – Programmes performance periods range from 2013 – 2041.



Baselines

In terms of developing the reporting further, the aim is to establish 'baselines' and 'targets' for all appropriate programmes. This performance data information will provide Members of the Board with the relevant information to understand Programme performance in order to support informed on-going investment decisions.

Risk

A new Single Portfolio Risk Register for the combined programmes has been created, which can be found at Appendix M to this report.

Summary of Decisions Expected

The table below contains the expected decisions from programmes to be presented to the LEP Board either at the next Board meeting (2nd February 2021), or considered as an item of urgent business, before the 2nd February 2021 meeting.

Programme	Decisions expected at LEP Board 2nd February 21	Decisions expected via written procedure
Growth Deal		Approval of Qtr. 2 & 3 LGF reporting
Getting Building Fund		Potential approvals of 10 GBF project GFAs, unless delegated.
Growing Places Fund		HoT agreement if appropriate following report to LEP Board 8 Dec

Matters to Consider / Highlight

In terms of the individual programmes updates appended to this report, the following reports are highlighted for note / attention:

- Warton Enterprise Zone Report – As Members will note no milestones or targets are contained within the report, with note of a 'strategic discussion' required to conclude. It is suggested a presentation of all Enterprise Zones is arranged for Members, to consider current position and forward strategy and delivery.
- Social and Economic Value Report – In response to feedback from Members, it is suggested a presentation and further report be provided to Members, in terms of how this successful programme can be built upon.

List of Background Papers

Paper	Date	Contact/Tel
None		
Reason for inclusion in Part II, if appropriate		
N/A		